

## Group performance

	Q1 2018/19	Q1 2019/20
<b>Income statement</b>		
Revenue	269.4	272.4
Gross profit	147.9	150.7
EBITDA before special items	86.4	88.8
EBIT before special items	70.8	70.1
EBIT	70.3	69.3
Net financial items	(3.9)	(2.8)
Profit for the period	51.1	49.9

## Group growth drivers

	Q1 2018/19	Q1 2019/20
Organic growth	10%	1%
Volume/mix	7%	1%
Price	3%	0%
Currencies	-4%	0%
M&A	0%	0%
EUR growth	6%	1%

## Cash flow and investments

	Q1 2018/19	Q1 2019/20
Operating cash flow	(3.1)	21.9
Investing cash flow	(39.2)	(29.0)
Free cash flow	(42.3)	(7.1)
Free cash flow b.s.i.a.	(32.5)	(6.3)
M&A and sale of PPE	(9.3)	-

## Regional performance

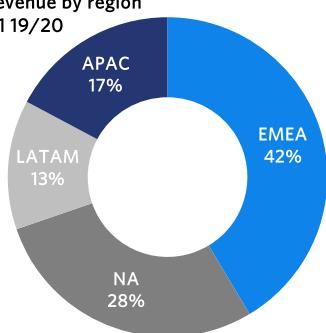
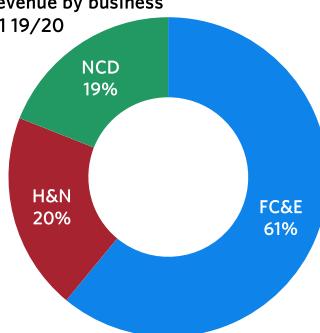
	Q1 2018/19	Q1 2019/20
<b>Organic growth by region</b>		
EMEA	8%	-4%
NA	4%	7%
LATAM	31%	9%
APAC	9%	-2%

## Financial position at February 28

	Q1 2018/19	Q1 2019/20
Total assets	1,877.7	2,096.8
Invested capital	1,706.3	1,816.3
Net working capital	231.1	244.1
Equity	713.1	727.2
Net interest-bearing debt	714.1	792.8

## Key ratios

	Q1 2018/19	Q1 2019/19
Gross margin	54.9%	55.3%
EBITDA margin b.s.i.	32.1%	32.6%
EBIT margin b.s.i	26.3%	25.7%
EBIT margin	26.1%	25.4%
ROIC excl. goodwill	31.4%	27.8%
ROIC	17.0%	15.7%
NWC	20.8%	21.0%
R&D	7.8%	8.4%
Capex	11.1%	10.6%
Net debt to EBITDA b.s.i.	1.8x	1.9x

Revenue by region  
Q1 19/20Revenue by business  
Q1 19/20

## Business performance

## Food Cultures &amp; Enzymes

	Q1 2018/19	Q1 2019/20
Revenue	161.0	166.1
EUR growth	4%	3%
Organic growth	10%	4%
Volume/mix	5%	3%
EBIT	50.9	53.2
EBIT margin	31.7%	32.1%
ROIC excl. goodwill	39.0%	36.7%

## Health &amp; Nutrition

	Q1 2018/19	Q1 2019/20
Revenue	55.6	53.9
EUR growth	15%	-3%
Organic growth	17%	-4%
Volume/mix	16%	-4%
EBIT	14.2	10.6
EBIT margin, %	25.4%	19.6%
ROIC excl. Goodwill, %	21.7%	14.7%

## Natural Colors

	Q1 2018/19	Q1 2019/20
Revenue	52.8	52.4
EUR growth	3%	-1%
Organic growth	6%	-1%
Volume/mix	5%	0%
EBIT	5.7	6.3
EBIT margin	10.9%	12.0%
ROIC excl. goodwill	19.2%	17.8%