



## Group performance

	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
Income statement				
Revenue	282.7	302.0	800.9	855.2
Gross profit	157.1	170.8	431.7	473.8
EBITDA before special items	100.3	107.9	267.5	289.0
EBIT before special items	84.0	91.7	219.9	241.3
EBIT	84.0	91.3	219.9	239.9
Net financial items	(5.4)	(4.9)	(14.6)	(11.8)
Profit for the period	60.5	66.5	158.1	175.6

## Group growth drivers

Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
9%	8%	9%	9%
6%	6%	7%	6%
3%	2%	2%	3%
-7%	-1%	-6%	-2%
0%	0%	0%	0%
2%	7%	3%	7%
	9% 6% 3% -7% 0%	9% 8% 6% 6% 3% 2% -7% -1% 0% 0%	9% 8% 9% 6% 6% 7% 3% 2% 2% -7% -1% -6% 0% 0% 0%

## Regional performance

	Q3 17/18	Q3 17/18	YTD 17/18	YTD 18/19
Cash flow and investments				
Operating cash flow	92.0	85.2	147.9	151.8
Investing cash flow	(27.6)	(37.2)	(72.6)	(106.5)
Free cash flow	64.4	48.0	75.3	45.3
Free cash flow b.s.i.a.	64.4	48.9	75.4	56.5
M&A and sale of PPE	-	(0.5)	-	(9.8)

	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
Organic growth by region				
EMEA	10%	4%	8%	7%
NA	2%	9%	3%	6%
LATAM	20%	27%	17%	27%
APAC	11%	3%	17%	4%

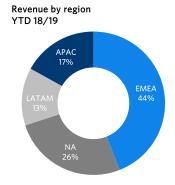
## YTD 17/18 YTD 18/19 Financial position at February 28 1,974.9 Total assets 1,848.2 Invested capital 1,665.3 1,778.0 Net working capital 237.8 266.7 837.0 Equity 809.5 740.0 Net interest-bearing debt 672.6

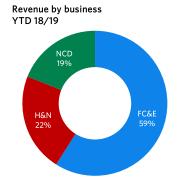
Business pe	rformance
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	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
Food Cultures & Enzymes				
Revenue	165.9	176.7	474.7	503.8
EUR growth	2%	7%	5%	6%
Organic growth	11%	8%	12%	9%
Volume/mix	6%	5%	9%	5%
EBIT	57.5	62.1	154.3	166.4
EBIT margin	34.7%	35.1%	32.5%	33.0%
ROIC excl. goodwill			41.6%	41.1%

	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19	
Key ratios					
Gross margin	55.6%	56.6%	53.9%	55.4%	
EBITDA margin b.s.i.	35.5%	35.7%	33.4%	33.8%	
EBIT margin b.s.i	29.7%	30.4%	27.5%	28.2%	
EBIT margin	29.7%	30.2%	27.5%	28.1%	
ROIC excl. goodwill	37.7%	37.1%	34.2%	34.3%	
ROIC	20.3%	20.9%	18.1%	18.9%	
NWC	21.9%	23.2%	21.9%	23.2%	
R&D	7.3%	7.4%	7.5%	7.5%	
Capex	9.8%	12.2%	9.1%	11.3%	
Net debt to EBITDA b.s.i.			1.8x	1.8x	

	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
Health & Nutrition				
Revenue	59.1	66.5	164.6	184.6
EUR growth	1%	13%	1%	12%
Organic growth	7%	11%	8%	11%
Volume/mix	7%	10%	8%	10%
EBIT	18.2	20.5	48.0	54.0
EBIT margin, %	30.8%	30.8%	29.2%	29.2%
ROIC excl. Goodwill, %	ó		26.0%	26.7%





	Q3 17/18	Q3 18/19	YTD 17/18	YTD 18/19
Natural Colors				
Revenue	57.7	58.8	161.6	166.8
EUR growth	0%	2%	-1%	3%
Organic growth	6%	3%	5%	4%
Volume/mix	4%	4%	2%	5%
EBIT	8.3	9.1	17.6	20.9
EBIT margin	14.4%	15.5%	10.9%	12.5%
ROIC excl. goodwill			20.1%	21.7%