

Science & Innovation Committee Report 2021/22*

The Science & Innovation Committee works according to an annual wheel specifying the duties and responsibilities of the committee.

In 2021/22 the Science & Innovation Committee held five meetings. All three members attended all meetings. For more specific information about meeting attendance, please refer to page 67 of the 2021/22 Annual Report.

The Committee dealt with the following key matters:

R&D strategies and portfolio

- Reviewed the Food Cultures & Enzymes (FC&E) plan and innovation project portfolio incl. value and value dynamics
- Reviewed the Health & Nutrition (H&N) plan and innovation project portfolio incl. value and value dynamics
- Reviewed the progress of the 2025 R&D strategic initiatives
- Reviewed the commercialization of science in the Plant Health Lighthouse
- Conducted deep dives on dairy core innovation initiatives and new competences along the value chain for yogurts and plant-based alternatives

R&D organization and governance

• Reviewed CSO transition

Intellectual Property and Global Regulatory Affairs

• Reviewed the IP and regulatory strategies

Science & Innovation Committee matters and governance

- Reviewed and updated the annual wheel for the work of the Committee
- Reviewed and updated the Science & Innovation Committee Charter
- Conducted a self-assessment
- Approved a report on the committee's activities in 2020/21