

Scientific & Innovation Committee Report 2020/21

The Scientific & Innovation Committee works according to an annual wheel specifying the duties and responsibilities of the committee.

In 2020/21 the Scientific & Innovation Committee held five meetings. All four members attended all meetings within the member's term in 2020/21. For more specific information about meeting attendance, please refer to page 60 of the 2020/21 Annual Report [[link](#)].

The Committee dealt with the following key matters:

R&D strategies and portfolio

- Reviewed the Food Cultures & Enzymes (FC&E) plan and project portfolio incl. value and value dynamics
- Reviewed the Health & Nutrition (H&N) plan and project portfolio incl. value and value dynamics
- Progress of the 2025 R&D strategic initiatives
- Deep dives on the innovation pipelines of Fresh dairy, Cheese, Bioprotection, Plant Health and Animal Health
- Reviewed the science business interphase under the headline "Science inspires business", incl. the production improvement project "Fuel for Growth" and the R&D and innovation of the Plant Health lighthouse.

R&D organization and governance

- Key achievements and future plans for discovery, cultures development, analytical solutions and process development
- M&A update on pipeline and organization
- 2021/22 R&D budget and investment scheme for core business versus lighthouses.

Intellectual Property and Global Regulatory Affairs

- The Committee performed a review of the IPR strategy and the regulatory strategy

Science & Innovation Committee matters and governance

- ESG oversight of the Committee
- Reviewed and updated the annual wheel for the work of the Committee
- Reviewed and updated the Science & Innovation Committee Charter
- Conducted meetings with external experts on science business topics
- Conducted a self-assessment
- Conducted private meetings without the Executive Board being present.
- Approved a report on the committee's activities in 2019/20
- Reviewed and approved the committee meeting calendar 2021-2023.